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## An Analysis of e-Government Systems in Indonesia: Challenges and Stages of Evolution

## Punang Amaripuja\*, Fauziyah, Majang Palupi, Heru Kurnianto Tjahjono

Department of Management, Universitas Muhammadiyah Yogyakarta. Brawijaya Road, Yogyakarta, Indonesia

## Structured Abstract

Purpose – The number of internet users in Indonesia amounted to 104.96 million people in 2017, with an online penetration in the country at over 50 percent of the population. This number is expected to reach 133.39 million by 2021. Added to the fact that Indonesia has more than 17,000 islands it can thus be conceived that the development e-Government systems would give a major boost the effective and efficient delivery of public services. Unfortunately, Indonesia's ranking in the United Nation's e-Government Development Index has consistently declined since 2003 until 2016. This should be a warning sign for the government, and this paper reviews the challenges that have been plaguing e-Government systems at various governmental levels in Indonesia with the intention to provide a starting point to systematically address these challenges. The last section of the paper reports a case study of the management and challenges in the implementation of e-Government in the Special Region of Yogyakarta, and provides a review of the stages of development of e-Government services provided by the province. Yogyakarta is densely populated by students and has among the highest percentage of computer and internet literate citizens in the country, and thus should has a high potential for the optimum use of e-Government systems.

**Design/methodology/approach** — This paper is a descriptive qualitative study which provides a review of the literature to discuss the development and progress of e-government in Indonesia and track the challenges in implementing e-government throughout the years, and provides a case study of the e-government in the Special Region of Yogyakarta based on a focus group discussion with government officials from the Department of Transportation, Communication, and Information (DTCI) and an online review of the stages of evolution of the e-government systems implemented by the regional government.

Originality/value – The paper compiles the challenges of e-government implementation in Indonesia at the national and regional levels, and reports the specific challenges in the Special Region of Yogyakarta, and will be valuable for the planning and development of e-government systems in other regions.

**Practical implications** – The lessons learned from the analysis may serve as feedback for the development, improvement, and refinement of e-government road maps.

Keywords - e-Government. e-Government challenges, stages of e-government evolution

Nature of the proposed paper: Academic Research Paper

<sup>\*</sup> Corresponding author